

GLOBAL COMPANY PERFORMANCE

Code: GCP05 Duration: 30 hours

Number of credits: 4 ECTS Language of instruction: English

# I. INTERNATIONAL MARKET ENTRY AND DEVELOPMENT STRATEGIES – Duration 15 hours - 2 ECTS

1. Professor: Mrs Laure Vigliano

### 2. Overview and objectives

- To look at the different forms of foreign markets entry modes exporting and foreign production
- Introduction to Channel Management

### 3. Targeted skills

Knowledge of foreign markets entry modes Foreign markets strategies

### 4. Prerequisites

Preparation and reading prior to class

**5. Level:** Master 2

# 6. Course description and plan

# 1) <u>Foreign market entry modes</u>

- Types: controlled exports, subcontracted exports, joint export agreements
- Advantages and disadvantages

### 2) <u>International market entry strategy</u>

- The Five Competitive forces
- Red Ocean versus Blue ocean Strategy
- The value chain

### 3) Workshop

- Case study
- Press Review
- Presentation

# 7. Teaching methods

Workshops, Case Study, press review, sharing of experience, interactive method.

### 8. Examination and assessment

Course preparation and participation: 40%

Final exam: 60 %

# 9. Bibliography

Harvard Business Review

i tunes U : Michaël Porter – strategy conference – HEC Paris –

BBC News

The economist

http://www.eur-export.com/anglais/

### I. INTERNATIONAL BUSINESS DEVELOPMENT – Duration 15 hours - 2 ECTS

### 1. Professor: Mr Jean-Claude Cheminand-Serré

### 2. Overview and objectives:

Analysis of growth strategies of companies in a context of internationalization, evaluation of the key success factors and conditions of development in foreign countries

#### 3. Targeted skills

- Control conceptual tools (industrial economy, financial analysis) allowing to analyze interpret these data in order to clarify the strategic choices of the firms and to analyze their developmental perspectives
- Targeted jobs: Consulting in strategic organization, Sectorial Analyst
- **4. Prerequisite**: Knowledge in marketing and general management of companies
- **5. Level**: Master 2

### 6. Course description and plan

- 1) Strategy
- 2) Mission of the Company
- 3) The company in the national and international environment
- 4) Strategic activity analysis
- 5) <u>Competitiveness</u>
- 6) Processes of internationalization
- 7) <u>Installation of strategies of internationalization</u>

### 7. Teaching methods:

Teaching course through Powerpoint presentation 50 %

5 practical case studies of companies having implemented strategies of growth at the international level

## 8. Examination and assessment:

On the basis of a participation evaluation (40 %) and on a final exam (60 %)

### 9. Bibliography:

Jean Paul Lemaire, Stratégies d'internationalisation, Editions Dunod

Catherine Mercier-Suissa, L'essentiel des stratégies d'internationalisation de l'entreprise, Editions Gualino Guillaume Franck, Les meilleures pratiques des multinationales, Editions d'Organisation

Jean-Louis Magakian, 100 Fiches pour comprendre la stratégie d'entreprise, Editions Bréal

M Porter, L'avantage concurrentiel, Editions Dunod